

POLICY BRIEF

A Cost-Benefit Analysis of National Resource Management in Malawi

July 2021

KEY MESSAGES

- Despite being endowed with substantial minerals, gemstones, and waterbodies, Malawi's mining and fisheries sectors have been unable to fully take advantage of these resources for wealth creation. Both sectors face similar barriers to generating more wealth for the country: informality, lack of sophisticated practices and value-addition, and limited linkages to trade markets.
- The analysis highlights two large-scale projects that could increase the value generated by mining and fisheries: Artisanal and small-scale mining 'landing centers'; and the Chipoka Port Fisheries Project. These projects would contribute towards Malawi's wealth creation and industrialization goals, for example improving the share of mining from 0.8% of GDP in 2020 to 10% in 2030 and increasing the value-addition from forestry, livestock, fishing from MWK 406,000 million to MWK 600,000 million by 2030.
- Twelve artisanal and small-scale mining 'landing centers' would formalize and support the 20-40,000 miners across the country, providing financial and technical support, propagating information on best practices and appropriate technologies, and ensuring compliance with laws and regulations, particularly concerning health, safety, child labor and environmental protection. The intervention will require MWK 5,353 million in upfront investments for infrastructure and machinery, with ongoing costs around MWK 1,200 to MWK 1,300 million per year. In 2031 and 2041 MWK 4,911 million is required for rehabilitation of mined land to mitigate environmental impacts. This investment is expected to boost gemstone and gold ASM mining revenues by 35% equivalent to MWK 10,165 million per year by 2028. The intervention could also generate benefits worth MWK 625 million in terms of avoided injury, improved sanitation at mine sites and avoided child labor. For every 1 kwacha invested, this program would yield 3.6 kwacha in benefits, which is relatively high for interventions that generate economic benefits. This intervention could be a foundational piece to support additional wealth creation investments in the ASM sector.
- The Chipoka Port Fisheries project is a large-scale infrastructure program that aims to boost the quantity and quality of fish products provided by the country. The intervention involves aquaculture farms and processing facilities to add value to fish caught in Lake Malawi. The annual investment and implementation cost rises from MWK 401 million in 2021 to MWK 8,023 million by 2024. Additional investment in production and processing costs would emerge in 2026, at an annual MWK 2,716 million. The investment is expected to boost revenues from fisheries and aquaculture by MWK 18,495 million per year. For every 1 kwacha invested, this program would yield 1.9 kwacha in benefit.

Context

Malawi's arable land, forests, woodlands, and water and mineral resources are vital for livelihood, food and nutritional security, economic development, and wealth creation. Malawi's terrain boasts a variety of mineral resources, including gemstones and ornamental stones, industrial minerals, construction mineral materials, and coal, as well as diverse mineral resources include gold, uranium, bauxite, heavy mineral sands, rare earths, niobium, tantalite, copper, nickel, iron ore. Its water resources are also plentiful, with Lake Malawi housing between 700 to 1,000 fish species alone. As a national resource, these bodies of water

contribute to the country's wealth creation via fisheries, irrigation, electricity generation, and tourism. Artisanal and small-scale operations in the extractive and fisheries/aquaculture sectors are crucial to income generation and poverty reduction, particularly in rural low-income communities.

At present, both sectors are vulnerable to informality, illegal trade, weak institutional capacity, and limited and ineffective monitoring. These barriers constrain the sectors' potential to contribute significantly to Malawi's wealth creation despite its national resource abundance. The cost-benefit analysis quantifies the impacts of a subset of interventions that will improve the regulation, value-addition, marketing, and wealth creation in both sectors.

Intervention 1: Artisanal and Small-Scale Mining Landing Centers

Malawi is endowed with a variety of mineral resources. However, the sector is largely unregulated, and the production, processing, and marketing procedures of the value chain performed by the ASM operators are rudimentary. Additional challenges within the sector include: informal and scattered production practices; lack of knowledge and practices of value-addition; deficiency of critical human capital and expertise, e.g., gemologist; lack of capital to mechanize the exploration and extraction processes; limited or no access to international markets; export of minerals in rough form, generating meager foreign exchange earnings; and, adverse health, safety, child labor, and environmental externalities.

This leads to significant economic and social losses for the country. The selected intervention targets the ASM district landing centers to accumulate these unorganized and inefficient operations and provide formalization, licensing, mechanization, exploration, value addition, training, and marketing support to the Malawian ASM subsector. In detail, the intervention consists of the following components;

- Building 12 landing centers in various districts,
- Building 3 regional headquarters for the control and administration of the landing centers,
- Building mineral libraries and laboratories in each regional headquarter,
- Building an international marketing center,
- Providing ASM operators with exploration, digging, and value-addition equipment and machinery,
- Providing capacity building to local miners on each operation
- Sending representatives to international exhibitions for promoting Malawi's processed minerals.

Costs and Benefits of ASM Landing Centers:

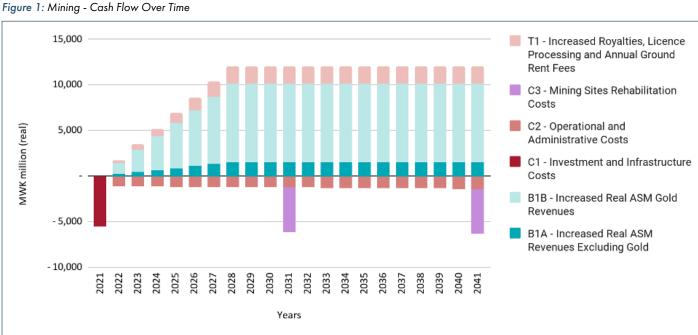
The intervention is expected to cost MWK 5,353 million in upfront investments for infrastructure and machinery, with ongoing operational and administrative costs around MWK 1,200 to MWK 1,300 million per year. In 2031 and 2041, MWK 4,911 million is required for rehabilitation of mined land to mitigate environmental impacts.

This investment is expected to boost gemstone and gold ASM mining revenues by 35% equivalent to MWK 10,165 million per year by 2028. This arises from a combination of improved production efficiency, expanding into new mineral reserves and increased value addition to extracted resources. The intervention could also generate benefits worth MWK 625 million in terms of avoided injury, improved sanitation at mine sites and avoided child labor, though the research team was not able to quantify this benefit precisely due to lack of data. For every 1 kwacha invested, this program would yield 3.6 kwacha in benefits, which is relatively high for interventions that generate economic benefits. The primary beneficiaries of the intervention are the ASM miners.

These benefits are only the direct impacts of the intervention and do not include potential flow-on effects. Implementation of this intervention would transform the ASM subsector into a modern medium-scale one. The formalized and modernized subsector could generate more revenues for the operators, create employment opportunities for the youth, and increase Malawi's foreign exchange earnings from value-added mining exports. It is also reasonable for the intervention to improve Malawi's mining sector's attractiveness for foreign direct investments, generating further wealth creation investments.

Intervention 2: The Chipoka Port Fisheries and Aquaculture Infrastructure and Land **Development Project**

Fishing contributes substantially to the livelihoods and food security of Malawians. Aquaculture in Malawi, both pond-based and cage farming, has great economic potential to be the main driver of sustained fish supply to match the increasing protein needs of the population as fish catches dwindle under capture fisheries. However, it's ability to contribute to Malawi's wealth creation and respond to the nation's protein needs is impeded by informality, lack of



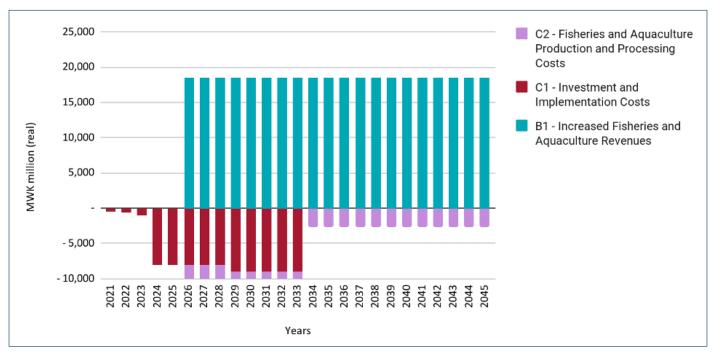
sophisticated practices and value-addition, and limited linkages to trade markets.

The Chipoka Port Fisheries and Aquaculture Infrastructure and Land Development Project focuses on developing a sector-wide national hub for industrial, commercial, and logistical activities, linking to related vital sectors such as tourism, transportation, agriculture, and urban development. To achieve this, the project targets the infrastructure and functional port area to provide the sector with boat docking and repair, fish storage, processing, packaging facilities, and models for smaller fish farms.

Figure 2: Chipoka Port Fisheries Project Proposed Design



Figure 3: Fisheries - Cash Flow Over Time



Costs and Benefits of the Intervention

The intervention requires substantial upfront investment and implementation costs requiring MWK 87,700 million spread out over 13 years to 2033. Operating and processing costs begin in 2026 and are estimated at MWK 2,716 million per year. The intervention

is expected to generate value addition worth MWK 18,495 million from 2026 onwards. This is derived from MWK 6,975 million from processing of fish, MWK 1,800 million from industrial processing and MWK 9,720 million from aquaculture.

SUMMARY TABLE

Intervention	BCR	Costs	Benefits
Formalization and Modernization of the ASM Sub-sector by District Landing Centers	3.6 Fair	MWK 5,353 million up front investment in infrastructure and machinery	MWK 10,165 million per year in increased gold and gemstone revenues
		MWK 1,200 to MWK 1,300 million per year ongoing costs. MWK 4,900 million for land rehabilitation in 2031 and 2041	MWK 625 million per year in avoided poor sanitation, injury and child labor benefits (uncertain)
Chipoka Port Fisheries and Aquaculture Infrastructure and Land Development Program	1.9 Fair	MWK 87,700 million in up front infrastructure and implementation costs MWK 2,760 million per year in ongoing processing costs	MWK 18,945 million per year in increased fish value addition

Note: BCRs are based on costs and benefits discounted at 8% (see accompanying technical report). BCR ratings are determined on the following scale excellent, BCR > 15; Good, BCR 5-15; Fair, BCR 1-5; Brain, BCR 5-15; This traffic light scale was developed by an Eminent Panel including several Nobel Laureate economists for a previous Copenhagen Consensus project that assessed the Sustainable Development Goals.

Malawi Priorities: Background

Malawi Priorities is a research-based collaborative project implemented by the National Planning Commission (NPC) with technical support from the African Institute for Development Policy (AFIDEP), and the Copenhagen Consensus Center (CCC) to identify and promote the most effective interventions that address Malawi's development challenges and support the attainment of its development aspirations. The project seeks to provide the government with a systematic process to help prioritize the most effective policy solutions so as to maximize social, environmental and economic benefits on every kwacha invested. Cost-benefit analysis is the primary analytical tool adopted by the project. Cost-benefit analysis will be applied to 20-30 research questions of national importance. Research will take place over the course of 2020 and 2021.

Research questions were drawn from the NPC's existing research agenda, developed in September 2019 after extensive consultation with academics, think tanks, the private sector and government. This sub-set was then augmented, based on input from NPC, an Academic Advisory Group (AAG) of leading scholars within Malawi, and existing literature, particularly previous cost-benefit analyses conducted by the Copenhagen Consensus Center. The research agenda was validated and prioritized by a Reference Group of 25 prominent, senior stakeholders. The selection of interventions was informed by numerous consultations across the Malawian policy space, and one academic and two sector experts provide peer review on all analyses.

Cost-benefit analyses in Malawi Priorities consider the social, economic and environmental impacts that accrue to all of Malawian society. This represents a wider scope than financial cost-benefit analysis, which considers only the flow of money, or private cost-benefit analysis, which considers the perspective of only one party. All benefit-cost ratios (BCRs) reported within the Malawi Priorities project are comparable.

The cost-benefit analysis considered in the project is premised on an **injection of new money available to decision makers**, that can be spent on expanding existing programs (e.g. new beneficiaries, additional program features) or implementing new programs. Results should not be interpreted as reflections on past efforts or the benefits of reallocating existing funds.

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